RURAL REJUVENATION

Buffering against instability Active Partnering



Rural rejuvenation

Introduction

- Declining business conditions in rural area amongst the top priorities;
- Disproportionately large impact on members, but difficult to influence;
- Rural Rejuvenation Initiative to address instability, failing infrastructure and energy.

Challenges

- Scope definition;
- Measure of success.

Challenges faced by Agbiz members	Initiatives to address challenge	Ability to influence	Impac t	Total (average)
Declining rail & port logistics	-Agbiz / Transnet Interface agreement -Agbiz Trade and Supply Chains Committee	8	8	8
Declining rural, road infrastructure	-Rural roads task team	<mark>5</mark>	<mark>9</mark>	7
High cost & time delays experienced by DALRRD in carrying out their core regulatory functions	-Tamdev -Agbiz / SAIF efforts on Act 36 -Assignee working groups	7	7	7
Enabling environment for tech and innovation	-Ad hoc – e.g. GMO appeal	8	6	7
Declining municipal service delivery	-Rural rejuvenation workshops	<mark>4</mark>	<mark>10</mark>	7

Rural rejuvenation project charter

Objectives		Deliverables							
-	with information to better eing targeted during unrest ms to enable rural	 Communication protocol; Workshops for information sharing; Early warning systems for unrest? Active partnering mechanisms. 							
Inclusions	Exclusions	Milestones	Outcomes to be avoided						
Peer learning	Pilot projects	Workshops on energy,	Shifting focus from						
Outside expertise	Negotiations with municipalities	buffering against instability, active partnering.	national policy interventions to local level						
Lobbying		Policy proposals to	Scope creep – must						
Identify credible partners		encourage PPPs on a local level	distinguish Agbiz role vs company roles						

Project team	Partners
Thapelo Machaba (coordinator)	Members' working group
Annelize Crosby	ISS Violence prevention unit
Theo Boshoff	Business Against Crime (B4SA)
	Manufacturing circle / CGCSA
	Kwanalu WYRE programme
	DALRRD



Initiatives under 'buffering against instability'

- Established a working group to address rural instability.
- Conducted two workshops in collaboration with the ISS.
- The workshops focused on understanding the nature of the problem of unrest, crime and violence and considering the benefits of establishing violence prevention forums.
- It was agreed that awareness of the concept of violence prevention and the link between violence and social instability needs to created.
- The ISS team is in the process of creating a course with UCT institutions to train people in dialogue facilitation and in the use of evidence and data to prevent violence. Details can be shared and agribusinesses can consider the value of training their staff.
- ISS has done a lot of research that can be studied.
 A cost-benefit analysis of violence prevention measures in the agricultural sector can be considered to make a business case for investing in community-based projects to create social stability.
- More research should be done on how agribusinesses and communities can work together to prevent violence and awareness created;
- There is currently no list of credible, community-based organisations and their initiatives but
 ongoing engagement with the ISS team will be pursued to assist agribusinesses who want to
 become involved.

Initiatives under 'buffering against instability'

Communication plan

• Sent a comprehensive emergency communication plan to the entire membership;

Investigated early warning system for unrest

- Engaged with a service provider on the establishment of an early warning system;
- Premised on monitoring social media for signs of impending unrest;
- We do however have certain concerns regarding their proposals -
 - is it legal?
 - Huge costs;
 - Best left for each member to decide? (business facilitation risk);
- Also engaged with B4SA who are directing efforts to upskilling law enforcement & judicial system via the Business Against Crime initiative.

Gantt chart on progress

Rur	al Rejuvenation							5							
Projec	t Lead: Thapelo								2023					2024	
									Aug	Sep	Oct	Nov	Dec	Jan	Feb
WBS	Task	Priority	Resource	Start	Finish	Duration	Done	% Complete	8	9	10	11	12	1	2
> 1	Buffering againist instability	NORMAL		Mon 23-Jan-23	Wed 23-Jul-25	1292		67%							-
• 1.1	ISS collaboration	NORMAL		Mon 23-Jan-23	Mon 23-Jan-23	0	V	100%							
1.2	Workshop	NORMAL		Wed 01-Feb-23	Wed 23-Jul-25	646	V	100%							
1.3	convene a working group for	NORMAL		Wed 01-Feb-23	Fri 28-Apr-23	63	V	100%							
▶ 1.4	Engagement on violence prevention unit	NORMAL		Fri 07-Jul-23	Fri 07-Jul-23	1	V	100%							
1.5	Best practice guidline	NORMAL		Tue 21-Nov-23	Tue 31-Dec-24	291		0%							
▶ 1.6	Pilot Projects guideline	NORMAL		Tue 21-Nov-23	Tue 31-Dec-24	291		0%				Seek me	mber advi	ce	
> 2	Communication Protocol	NORMAL		Sat 01-Jul-23	Tue 01-Aug-23	22		100%							
2.1	Draft protocol	NORMAL		Sat 01-Jul-23	Mon 31-Jul-23	21	V	100%							
2.2	share final version with members	NORMAL		Tue 01-Aug-23	Tue 01-Aug-23	1	V	100%							
b 3	Active partnerships	NORMAL		Tue 31-Oct-23	Tue 31-Dec-24	266		3%			\leftarrow				
3.1	Engagement with the manufacturing circle	NORMAL		Tue 21-Nov-23	Tue 21-Nov-23	1		0%							
► 3.2	Engage with the NT	NORMAL		Tue 21-Nov-23	Tue 21-Nov-23	1		0%							
3.3	NARYSEC collaboration	NORMAL		Tue 31-Oct-23	Tue 31-Oct-23	1		19%							
▶ 3.4	Introduction of the NARYSEC programme to the Agbiz con	NORMAL		Fri 24-Nov-23	Fri 24-Nov-23	1		0%							
▶ 3.5	joint workshop	NORMAL		Fri 01-Mar-24	Tue 31-Dec-24	218		0%							
▶ 3.6	EPWP proposal	NORMAL		Wed 03-Jan-24	Fri 01-Mar-24	43		0%							
▶ 3.7	Draft proposal	NORMAL		Tue 21-Nov-23	Tue 21-Nov-23	1		0%							

Future plans and conclusion

- Proposed visit to KZN to engage with businesses affected by the July 2021 unrest.
- Aim to understand how certain areas remained unaffected during unrest and how business owners coped with the unrest and the aftermath.
- To capture interviews with affected business owners and staff on video for awareness purposes.
- Workshop early next year would like members who are engaged in community projects to share their projects. Will invite partners such as ISS to share insights and share lessons learnt from the July 2021 unrest.

Thank you

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